

THE AGILE MANIFESTO



Individuals and Interactive

over



Processes and Tools



Working Product

over



Comprehensive Documentation



Customer Collaboration

over



Contract Negotiation



Responding to Change

over



Following a Plan



THE FOLLOWING 12 PRINCIPLES ARE BASED ON THE AGILE MANIFESTO



1

Our highest priority is to satisfy the customer through **early and continuous delivery** of valuable software.

2

Welcome changing requirements, even late in development. Agile processes harness change for the customer's competitive advantage.

3

Deliver working software frequently, from a couple of weeks to a couple of months, with a preference to the shorter timescale.

4

Business people and developers must **work together** daily throughout the project.

5

Build projects around motivated individuals. Give them the environment and support they need, and trust them to get the job done.

6

The most efficient and effective method of conveying information to and within a development team is **face-to-face conversation**.

7

Working software is the primary measure of progress.

8

Agile processes **promote sustainable development**. The sponsors, developers, and users should be able to maintain a constant pace indefinitely.

9

Continuous attention to **technical excellence and good design** enhances agility.

10

Simplicity—the art of maximizing the amount of work not done—is essential.

11

The best architectures, requirements, and designs emerge from **self-organizing teams**.

12

At regular intervals, the team **reflects on how to become more effective**, then tunes and adjusts its behavior accordingly.



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